

Minister of Social Affairs' Intervention – Lebanon

High-Level Round Table 1: Strengthening the Three Pillars of Social Development Doha, 4 November 2025

Excellencies,
Distinguished delegates,

At the Ministry of Social Affairs in Lebanon, we have adopted a comprehensive Strategy for 2026–2030 that aligns fully with the global priorities discussed today. It rests on three pillars:

First, Social Assistance: through our AMAN National Social Safety Net, we provide predictable income support to nearly 20 percent of the Lebanese population, helping families meet basic needs and preserve human capital.

Second, Social Services: through a network of 165 Social Development Centers, we deliver integrated community services from protection and disability inclusion to psychosocial support, skills training, and health ensuring that no household falls through the cracks. We also work closely with non-governmental organizations, contracting them to deliver specialized services such as care for persons with disabilities and child protection, under the Ministry's oversight. This model extends our reach and improves quality while ensuring complementarity between public and civil efforts.

Third, Economic Inclusion and Local Development: we are transforming assistance into opportunity. Our strategy promotes multiple employment pathways, linking beneficiaries to training, job matching, and microfinance support, in coordination with the private sector.

Technology connects these pillars. An Integrated Beneficiary Registry is being developed as a unified digital system linking all of the Ministry's services and creating a unique ID for each beneficiary. This will strengthen coordination across programmes, improve efficiency in service delivery, and ensure that assistance is provided fairly and seamlessly to those who need it most.

Digital transformation is therefore the enabler of all our reforms improving service delivery, efficiency, and accountability at both the central and local levels.

Financing remains one of our greatest challenges and opportunities. Globally, development financing is declining, straining national systems already under fiscal pressure. Yet this is a moment to rethink how we fund social protection. Lebanon believes sustainability lies in domestic innovation improving tax efficiency, engaging the

private and financial sectors, and mobilizing national resources responsibly to make financing predictable, fair, and growth-friendly.

This integrated approach mirrors the essence of today's discussion: breaking policy silos and connecting social protection, employment, and inclusion into one coherent national framework.

MoSA's strategy seeks to build a social protection system that goes beyond assistance promoting inclusion in partnership with the private and civil sectors. This reflects a deliberate shift from a traditional welfare model toward economic and social empowerment.

We believe these reforms can be accelerated through stronger international partnerships, particularly in digital integration, labour-market activation, and local development.

Lebanon stands ready to work with partners who believe, as we do, that investing in people is the surest path to recovery, resilience, and stability.

Thank you.